

Washington Maritime Blue is a non-profit, strategic alliance formed to accelerate innovation and sustainability in support of an inclusive blue economy. With a mission to implement Washington State's Strategy for the Blue Economy delivered by Governor Jay Inslee's Maritime Innovation Advisory Council, we are a partnership between industry, public sector, research & training institutions, and community organizations. Maritime Blue works to create a world-class, thriving, equitable and sustainable maritime and ocean industry through knowledge sharing, joint innovation, entrepreneurship, commercialization, business and workforce development.



# Washington State's Strategy for the Blue Economy

The first, and only, US statewide strategy for the Blue Economy was delivered in January 2019 by Governor Inslee's Maritime Innovation Advisory Council and Washington State Dept. of Commerce after 18 months of stakeholder engagement.



**Advisory Council Co-Chairs:** 

Rep.Gael Tarleton, Washington State Legislature
Dennis McLerran, Fmr. EPA Region 10 Administrator
Frank Foti, CEO and Board Chair, Vigor Shipyard
(link to Full Strategy and Council)

Thriving, **Low Carbon Industry** 

Global **Innovation** Hub

**Growing Gateways** 

**21**st **Century** 





World-Class Cluster

17 PARTNERSHIPS FOR THE GOALS







Washington State's Strategy for the Blue Economy





Thriving, Low-carbon Industry Deep Decarbonization: Accelerate the transition of Washington's maritime industry to a low-carbon future.

Initiative 1: Low-carbon maritime technologies on board Initiative 2: Low-carbon shore side infrastructure Initiative 3: Strategies for emissions reductions 13 CLIMATE ACTION



Global Innovation Hub Blue Innovation: Drive the commercialization of emerging blue technologies.

Initiative 1: Digital transformation Initiative 2: Modernization of fishing and seafood industries Initiative 3: Collaborative R&D Initiative 4: Maritime Innovation Center 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



Growing Gateways Working Waterfronts: Lead the nation in efficient, clean, and safe maritime practices across all sectors of the industry.

Initiative 1: Smart Ports Initiative 2: Infrastructure & regulatory strategy Initiative 3: Green Gateway 8 DECENT WORK AND ECONOMIC GROWTH



21st Century Workforce Workforce Development: Next generation of an inclusive and diverse maritime workforce with technological expertise and access to clean, healthy, living wage jobs.

Initiative 1: Career pipeline, pathways, & connections Initiative 2: Inclusivity, support, & outreach 4 QUALITY EDUCATION



World-Class Cluster Cluster Coordination: A formal cluster organization will drive implementation of Washington Maritime Blue to ensure a strong maritime industry founded on competitive companies and an attractive business environment.

Blue Focus: Communications & Marketing Blue Forum: Knowledge Sharing Blue Forward: JIP\* & Business Services Blue Force: Training & Education Blue Finance: Funding & Investment 17 PARTNERSHIPS FOR THE GOALS





Formal Ocean/Maritime Clusters have emerged as organizational entities that enhance competitiveness and collaboration. To ensure accountability and implementation we spun out an independent, nonprofit, Cluster Organization charged to Implement the State's strategy – using the "Quadruple Helix" approach.

**Industry & Business** 

**Government & Public Sector** 

**Academia & Research** 

**Workforce & Community Org's** 

#### **Industry Members**



























































RAMBOLL



ecosperrs











SSI STRATEGIC SOLUTIONS INC.













WORKING WATERFRONT COALITION















### **Organizational Partners**

















**GREEN** MARINE



A Strategic Alliance for Maritime Innovation and a Sustainable Blue Economy

A partnership to implement Washington State's Strategy for the Blue Economy - a thriving maritime economy, a healthy ocean & marine environment, equitable & resilient communities.

#### **Research Institutions**









### Public Partners Washington State

















































# **Blue Focus**

Marketing & Communications

# **Blue Force**

Career Connected Workforce Development

# **Blue Forum**

Networking & Knowledge Sharing Events

# **Blue Finance**

Access to Capital Public & Private Funding

# **Blue Forward**

Facilitating Joint Innovation Projects

# **Blue Founders**

Supporting Entrepreneurship

Maritime Blue engages members, partners and stakeholders in a number of ways in order to fulfill its mission. Taking lessons learned and models from other cluster organizations and innovation ecosystem builders around the globe.





### Joint Innovation Program (JIP)

# **Zero Emission Fast Foil Ferry**

Development of an innovative Hydrofoil craft

#### **CHALLENGE**

A zero-emission, clean transit concept for a high-speed hydrofoil craft using lightweight carbon fiber hull construction. Vision is to help relaunch the "Mosquito" fleet & reduce vehicle traffic. A collaborative approach is needed to identify & solve the challenges related to technical, safety, operational risks & financial feasibility.



#### **SCOPE**

This collaborative JIP will advance through feasibility & demonstration phases with project tasks that may run in succession/parallel. These include:

- Advance design spiral from concept to preliminary design, to contract design for construction.
- Economic & environmental benefits & impacts
- Terminal & shoreside infrastructure requirements
- Materials & construction
- Routing analysis & operations
- Advance detection & avoidance strategies
- Regulatory, testing & permitting
- Hybrid funding model for first demonstration

#### **BENEFITS**

More efficient vessel, reduced emissions, improved commuter & transit options, quieting & strike avoidance to reduce marine mammal impacts, platform for WA manufacturing, innovation & economic development.

#### **VALUE**

A zero-emission high speed waterborne transportation alternative in the Puget Sound. The foil ferry can offer a safe, reliable & cost-effective option, while minimizing the environmental impact on air & water quality as well as marine life. Washington companies to develop state of the art technology & competence to support our region as a center of excellence for maritime decarbonization.

### **Partners**

















## Joint Innovation Project (JIP) - DRAFT

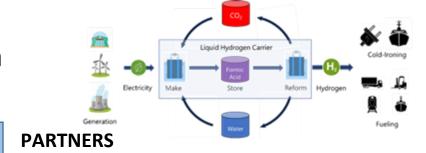
# Zero-Carbon Maritime Hydrogen Ecosystem through Formic Acid Storage Pathways

#### **CHALLENGE**

Alternative fuels and energy are needed to reduce emissions from transportation and port operations. Hydrogen shows great promise, if it can be generated at scale in our region from renewable energy, as well as stored and transported in a safe manner. Tacoma Power has excess clean hydropower generation that can be utilized to make Green Hydrogen. They also need to provide energy for cold-ironing services to berthed vessels, which have large variances in power demand and timing.

#### **SOLUTION**

- Build and scale a Maritime hydrogen ecosystem through a project at the Port of Tacoma that demonstrates the concept of a port-based hydrogen (H2) solution utilizing Formic Acid for lower cost and safer storage and movement.
- This demonstration features a system that creates a liquid H2 carrier, formic acid, directly
  from green renewable electricity, water and recycled CO<sub>2</sub>. This unique technology is provided
  by two of the partners: OCO Inc., whose electrolyzer technology creates the formic acid as a
  liquid H2 carrier and the Pacific Northwest National Laboratory, that provides a reformer
  technology to decompose and release the H2 from formic acid when needed.
- A Tacoma Power will provide the green electricity, which comes primarily from hydroelectricity and is 97% carbon free. They will also be the end user of the H2, to generate energy on demand for cold-ironing services to berthed vessels.
- DNV GL will provide techno-economic modeling so that this demo can be used to provide the anchor application for scaling-out hydrogen use in other maritime applications like hydrogen fueling for trucks, trains, vessels and a wide variety of cargo handling applications.











#### **VISION**

Regional collaboration to make Tacoma, WA the production and distribution nerve center for scaling up the use of clean hydrogen for port and maritime applications.

#### **BENEFITS**

This approach provides a large-scale local production and use for Hydrogen in maritime ports that can be stored as a liquid carrier in the form of Formic Acid, overcoming some of the key storage and movement challenges. This demonstration has the potential to show ports, utilities, and numerous maritime end-users what can be achieved when H2 is used at scale



### Joint Innovation Project (Proposed)

# Support and Scale the Whale Report Alert System for



#### **CHALLENGE**

As a relatively new tool in Washington State, the Whale Report Alert System (WRAS) requires more robust participation from various user groups to improve the data input for cetacean sightings. As such, the challenge is to work with various entities to garner data, facilitate smooth implementation of WRAS, and evaluate WRAS efficacy in Washington State based on how alerts impact mariner actions on the water.

#### **SOLUTION**

#### Recruit and train users:

- Education and outreach
- Implementation Planning w/ operators
- Develop and deliver trainings

#### **Implement WRAS:**

- Work with end-users to operationalized
- Aggregate visual sittings networks data
- Provide ongoing support to users
- Monitor data input

#### Efficacy and Adaptive management:

- Plan for and develop usage analysis
- Continued implementation support and data monitoring

#### Integration of Data sources:

- Expand coordination of data cross-boarder and sector
- Assessment of hydrophone networks
- Continued improvement and long-term recommendations

#### **Proposed PARTNERS**























#### **VISION**

Support and scale use of Whale Reporting and Alert System (WRAS) in Washington waters.



### Joint Innovation Project

# **COVID-19 Early Detection System for Fisheries & Maritime**

#### **CHALLENGE**

Every summer 10,000 plus people go to work in the Alaska based fisheries through Washington State. Most of the fishing and processing companies are based in WA as well as the workforce. The entire fishery contributes more that \$10 Billion dollars to our economy and is a vital part of our food security supply chain. However - How do we support and enable this activity and workforce in a way that is safe and not contributing to the spread of COVID-19, threatening small communities throughout Alaska and hence, the entire fishery itself? How can we monitor and track the health of the workforce who is particularly high risk due to the nature of the work?

#### **SOLUTION**

A partnership between Maritime Blue, the Institute for Health Metrics and Evaluation (IHME) and Discovery Health MD (DHM) will build, implement and scale an early detection system to prevent the spread of COVID-19 in this high risk workforce.

- IHME will build a survey, provide data analysis, and dashboard for early detection
- Survey results will inform and support businesses internal data collection needs
- DHM will work with the Fishing and Maritime industry to support operationalization
- Engage in further technology partnership to ensure efficient and safe data transfer to and from vessels
- Scale the solution in concert with other contact tracing efforts to be utilized in other high risk workforce sectors and eventually to whole communities, regions and states.

#### **PARTNERS**





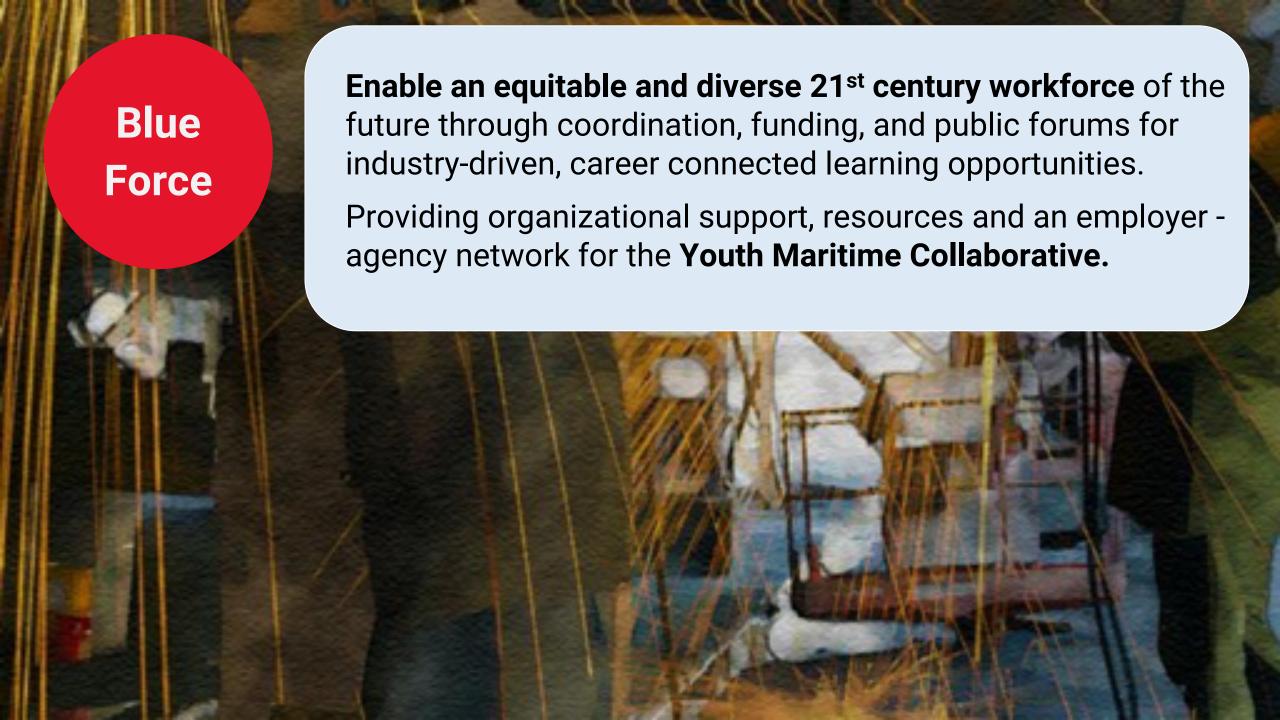
#### **VISION**

Provide the technology and communications platform to allow the fishing and maritime sector to return to work safely and build a pilot that can be scaled to other sectors and regions.

#### **BENEFITS**

The overall goal for this Program is prevent the spread of COVID-19 as industries are implementing back to work initiatives, while maintaining the health of employees and the communities in which they live or operate. Strategic analyses that utilize the survey and testing data will allow us to look for a potential for resurgence, protect jobs and protect the global food supply chain





# **blue** Youth Maritime Collaborative



A partnership between service providers, educational institutions, and employers to make maritime an accessible option for young women, low-income youth, and youth of color. The YMC creates career pathways through experiential events, mentorship and internships.



Secured 12 private sector employers for summer internship programs for 26 King County youth:

- City of Seattle & Workforce Development Council providing stipend for interns
- CTE Interns earned High School credits
- Goodwill designed and implemented Equity
   Training for maritime employers hosting interns
- City of Seattle funded programs for college-bound students interested in STEM and Maritime





























There is a particular need for early-stage capital.

Venture Capital is NOT seeking out Maritime.

Government and philanthropic grants can help de-risk investments.

Clusters, incubators, & accelerators can support pipelines of new deals and demonstration projects.





# Funding and Investing in the Blue Economy

Increasing Global Market and Consumer Demand

Converging Ocean Sectors increasing tech transfer

Global Regulation from UN to Regional pulling markets

Reducing Technology Costs

Increasing Global Cooperative Approach

Maritime & Shipping

Fishing & Seafood

Restoration & Conservation

Enabling
Technology &
Infrastructure

Tourism & Recreation

Ocean Tech & Marine Energy



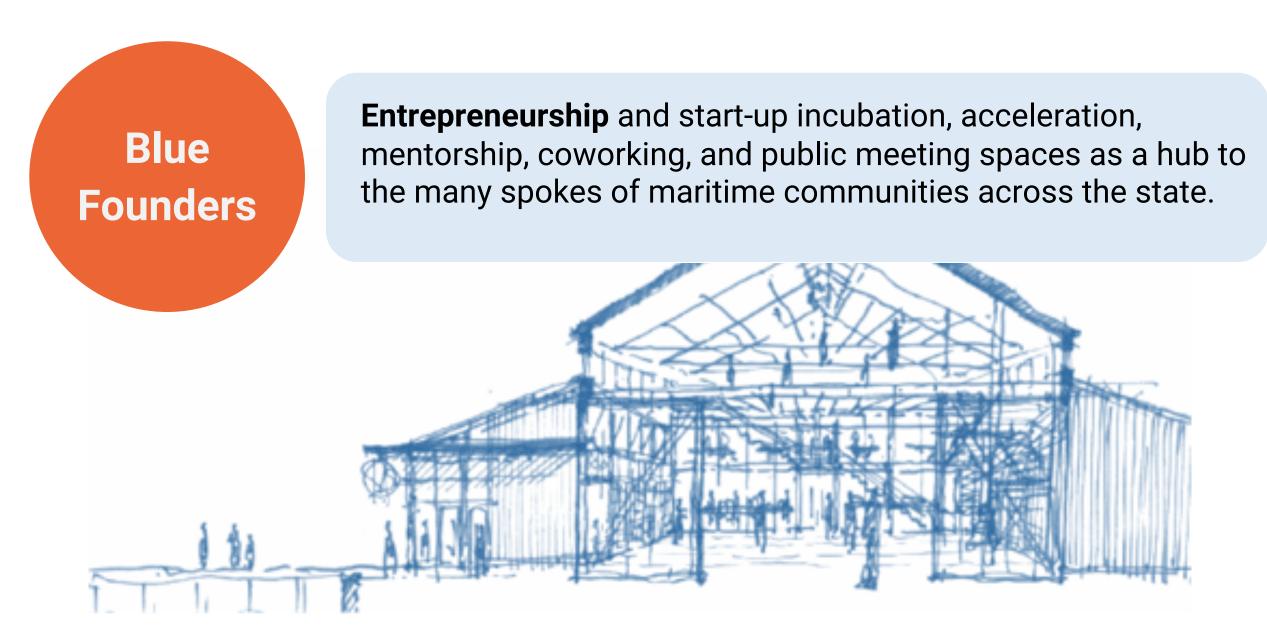
May need to buy down risk for developing new technology

Various forms of private capital. In both debt and equity forms

Economic Recovery is looking for news ways to deploy capital and fund infrastructure

Growth in "Impact Investing" form both individuals and institutional giving

**State Grants Federal Grants** and Programs and Programs Mechanisms for **Funding &** Investment **Philanthropy Private Equity Debt Financing** 





# **Maritime Blue Innovation Accelerator**

Four-month Accelerator program taking no equity

Diverse stages and sectors

Mentors from business development and maritime/ocean

Attracting diverse funding and capital; public, debt, equity, VC, Impact, grants etc.



























# 11 Startups Chosen (from 100 + applications)

- 9 from US, 7 from WA State, 5 from King County
- 3 Women founders, 3 POC founders/co-founders

### **Showcase Event**

- 500+ Registered
- 350 Unique attendees

## Wins and Deals

- \$32M in Private Capital Investments
- \$6M in Business Sales
- Several Demonstration Projects & Customer Acquisitions
- Combined reports of over %500 increase in revenue
- At least 50 jobs created



The Seattle Times

Port of Seattle partners with coworking company WeWork on maritime business incubator

The Maritime Executive

Washington Maritime Blue Picks First Innovation Accelerator Cohort



# Part of a Global Enterprise for the Blue Economy





# Organizational Development & Leadership

Founded in October 2018, the organization has taken significant steps towards organizational sustainability by diversifying revenue, increased operational capacity and Board leadership. Current Board of Directors include:

Chair - Joshua Berger, WA Commerce

Vice-Chair - Lauren Offenbecher, SSA Marine

Vice-Chair - Eleanor Kirtley, Green Marine

Secretary - Simon Geerlofs, PNNL

Treasurer - Deloit Wolfe, Impact Washington

Ann Avary, NW Center of Excellence for Marine

Kurt Beckett, Northwest Seaport Alliance

Comm. Fred Felleman, Port of Seattle

Kyle Johnson, Jamestown S'klallam EDA

Cosmo King, ioCurrents

Vesa Koivumaa, Wärtsilä

Dennis McLerran, Cascadia Law Group

Bob Miyamoto, University of WA - APL

Barbara "b.g." Nabors Glass, Seattle Goodwill

Amy Scarton, Washington State Ferries

Andy Stewart, Amazon

Ex-Officio, Rep. Gael Tarleton, WA State Legislature



# 2019 - 2020 Sponsors

**Catalytic Sponsors** 



















**Impact Sponsors** 

















**Sustaining Sponsors** 













# DIUE 2020 Annual Membership/Sponsorship Options

Benefits	Catalytic Sponsorship	Impact Sponsorship	Sustaining Sponsorship	Industry Membership*	Organizational Partnership
Annual membership fees (calendar year)*	\$10,000 +	\$5,000	\$2,500	\$250 - \$1,500	In-kind
Membership for all employees	X	X	X	X	Limited
Invitation to VIP only events	X	X	X		
Website logo recognition	X	X	X	Limited	Limited
Highlighted in marketing and e-news	X	X	X	X	X
Features, Executive Q&As, and Stories	X	X			
Committee participation opportunities	X	X	X	X	X
Forum sponsor recognition / topic choice	All	2	1		
Preference for trade shows and delegations**	X	X	X		
Business Development Services	X	X	X	X	n/a
Access to grants & Joint Industry Projects	X	X	X	X	X
Access to incubation/accelerator mentorship	X	X	X	X	X
Access to co-working space (coming soon)	X	X	X	X	X

